Acquisition Advisory Panel Profiles (In Brief)

Louis M. Addeo, President, AT&T Government Solutions

Mr. Addeo leads the organization focused on delivering customized information technology solutions to the federal government. He also manages technology development via AT&T Labs and other divisions. His career at AT&T spans 30 years of serving business and government customers in positions of increasing responsibility and complexity. Before joining AT&T Government Solutions, Mr. Addeo was responsible for several large-scale, enterprise-wide strategic commercial outsourcing projects and managed services clients, including General Motors and JP Morgan Chase. In earlier assignments, he led the strategic pricing and custom offer development efforts supporting the wholesale, government, and commercial market business units within AT&T. He was also a member of the executive team that launched the highly successful AT&T Universal Card Services offering.

Mr. Addeo graduated from Rutgers University with a B.S in Business. He earned his Master's degree from the New Jersey Institute of Technology.

Frank J. Anderson, Jr., President, Defense Acquisition University

Mr. Anderson is the President of the Defense Acquisition University (DAU). Mr. Anderson is a retired Brigadier General, United States Air Force. He previously served as Vice President of DAU and led the strategic planning process that shaped the current DAU reengineering initiatives. Previous positions include Commandant of the Defense Systems Management College, Deputy Assistant Secretary of the Air Force for Contracting, and Air Force Competition Advocate General. He also served as the first chairman of the Federal Inter-Agency Working Group for Alternate Dispute Resolution. He has served as a major weapons system program director, product group manager, director of contracting for a major acquisition center, commander of a plant representative office and warranted contracting officer.

Mr. Anderson is a graduate of the Defense Systems Management College, Air Command Staff College, Industrial College of the Armed Forces, and has a Master's and a Bachelor's degree (cum laude) in Business from Central Michigan University and Chapman College, respectively.

(Dr.) Allan V. Burman, President, Jefferson Solutions, Jefferson Consulting Group, LLC

Prior to joining The Jefferson Group, Dr. Burman had a lengthy career in the Federal government, serving in policy positions in the Office of Management and Budget (OMB) and the Office of the Secretary of Defense. As the former Administrator for Federal Procurement Policy, he had the longest tenure of any Administrator, serving in the Executive Office of the President under Presidents Reagan, Bush and Clinton. As a member of the Senior Executive Service, Dr. Burman served in the early 1980s as Chief of the Air Force Branch in OMB's National Security Division. In the 1970s, he served in various positions in OMB's National Security Division and from 1975 to 1977 was a Special Assistant to the Director of Defense Education in the Office of the Secretary of Defense.

Dr. Burman graduated summa cum laude, Phi Beta Kappa from Wesleyan University, Middleton, Connecticut, was a Fulbright Scholar at the Institute of Political Studies, University of Bordeaux, Bordeaux, France, has a Master's Degree from Harvard University and a Ph.D. from The George Washington University.

Carl DeMaio, President and Founder of The Performance Institute

Mr. DeMaio is President of The Performance Institute (PI), a non-partisan, private think tank dedicated to reforming government through the principles of performance, transparency, competition and accountability. Since founding The Performance Institute in 2000, he has built the organization into the largest government think tank in the nation and the leading authority on performance-based management in government, law enforcement, non-profits and schools. Prior to forming the Institute, Mr. DeMaio spent five years on Capitol Hill working on strategic planning, budget reform, and government oversight initiatives with members of Congress. As entrepreneur and businessman, Mr. DeMaio also founded and serves as CEO of PI's spin-off, the American Strategic Management Institute (AMSI), which focuses on improving corporate transparency, accountability and performance with offices on both coasts.

Mr. DeMaio holds a degree in International Politics from Georgetown University and received his certification in strategic planning and organizational change management from O.D. Resources, Inc.

Marshall J. Doke, Jr., Partner, Gardere Wynne Sewell LLP

Mr. Doke heads the government contracts practice group at Gardere Wynne Sewell in Dallas, Texas. He represents clients in counseling and litigating all types of disputes and claims under government contracts in matters such as procurement protests, changes claims, breach of contract, and False Claims Act matters. He has held numerous positions in the American Bar Association, including membership on the Board of Governors and House of Delegates, Chairman of the Section of Public Contract Law, Co-Chairman of the National Conference of Lawyers and Certified Public Accountants, and currently is a member of the ABA Standing Committee on Audit. He is former President of both the U.S. Court of Federal Claims Bar Association and the Boards of Contract Appeals Bar Association and served on the Board of Governors of the Federal Circuit Bar Association. He has extensive experience in international transactions related to government contracts, including the Foreign Corrupt Practices Act, the Buy American Act, export controls, and license agreements.

Mr. Doke received his LL.B. with high honors from Southern Methodist University School of Law and a B.A. magna cum laude from Hardin-Simmons University.

David Drabkin, Deputy Chief Acquisition Officer and Senior Procurement Executive, General Services Administration (GSA)

Mr. Drabkin is the Acting Principal Director for Acquisition Operations, Integrated Technology Services, Federal Acquisition Service, General Services Administration. He was formerly the Deputy Chief Acquisition Officer and Senior Procurement Executive, General Services Administration. He also served as the Program Manager, Pentagon Renovation Program and as the Assistant Deputy Under Secretary of Defense (Acquisition Process and Policies), Office of the

Deputy Under Secretary of Defense (Acquisition Reform) and Director, Regulatory Reform and Implementation. Mr. Drabkin held several other positions including: Deputy District Counsel and the Associate Counsel (Contract Law), Defense Contract Management District West; Associate General Counsel (Procurement) and Alternative Dispute Resolution Specialist, Office of the General Counsel, DLA; Chief Counsel, Defense Contract Management Region – New York; Chief, Administrative and Civil Law Division, Headquarters (HQ), USASETAF and 5th TAACOM; Administrative Law Officer, HQ, V Corps; Hearing Officer, Virginia Alcoholic Beverage Control Commission; and, the Chief, Military Justice, USASC. Mr. Drabkin also served as an adjunct faculty member at Florida Institute of Technology.

Mr. Drabkin is a Distinguished Military Graduate of Washington and Jefferson College and a graduate of the Cumberland School of Law.

Jonathan Lewis Etherton, Vice President, Legislative Affairs, Aerospace Industries Association of America

Mr. Etherton has been the Vice President of Legislative Affairs at the Aerospace Industries Association since 2002. He joined AIA after serving 14 years as a professional staff member of the United States Senate Committee on Armed Services. Serving as the principle Republican committee staff member on Acquisition Policy and Reform since 1985, he played a major role in the development and enactment of such legislation as the Federal Acquisition Streamlining Act of 1994. Mr. Etherton also managed the Senate staff portion of the House-Senate Armed Services conference on the Federal Acquisition Reform Act of 1996. Prior to working for the Senate Armed Services Committee, he was legislative assistant to U.S. Senator Roger Jepsen (R-Iowa) from 1981 to 1985, serving as an advisor on national defense, foreign policy, veterans' affairs and intelligence issues. In this position, Mr. Etherton provided staff support for the 1981-82 hearings by the Joint Economics Committee assessing trends in the national defense industrial base.

Mr. Etherton received a Bachelor of Arts degree in German and History from Ohio State University and has pursued graduate study in philosophy at the University of Maryland.

James A. "Ty" Hughes, Jr., Deputy General Counsel for Acquisition Policy, U.S. Air Force, Department of Defense

Mr. Hughes is Deputy General Counsel for Acquisition, Headquarters U.S. Air Force, Washington, D.C. Mr. Hughes graduated from the U.S. Military Academy in 1972 and entered the U.S. Army as a second lieutenant. He completed his legal education at Boston University in 1979 and served in the U.S. Army Judge Advocate General's Corps until 1992. His active duty assignments included Assistant to the General Counsel of the Army, Special Assistant to the Inspector General of the Department of Defense and Chief Counsel for the Department of Defense Post-War Reconstruction Assistance Office in Kuwait. Mr. Hughes also served as a trial attorney and as a supervising trial attorney representing the Army in contract litigation before the Armed Services Board of Contract Appeals. Prior to his assignment as Deputy General Counsel for Acquisition Policy, Mr. Hughes was a partner at Patton Boggs LLP where he represented a diverse range of clients in federal, state and local government contract matters.

Mr. Hughes received a B.S. in applied science and engineering from the U.S. Military Academy, a J.D. and M.B.A. from Boston University, a LL.M. from Georgetown University and a M.S. in electrical engineering from Virginia Polytechnic Institute.

David A. Javdan, Managing Director, Alvarez & Marsal, LLC

On February 7, 2006, Mr. Javdan assumed the position of Managing Director at Alvarez & Marsal, LLC, a firm specializing in crisis management and corporate restructuring. Prior to this, as SBA General Counsel, Mr. Javdan functioned as the CEO of SBA's legal department and as its chief legal and ethics officer. Mr. Javdan's responsibilities encompassed a broad range of legal issues including direct and guaranteed lending; complex financial accounting and audit matters; secondary market sales affecting SBA's loan portfolio; participation in licensing and management oversight of venture capital and private equity firms (SBICs); and participation in legislative matters. Mr. Javdan served as legal advisor on Federal contracting and business development programs (8a, HUBZONE, SBD, SBIR/STTR, mentor-protégé) for all Cabinet Departments and Federal Agencies. Prior to assuming his position at SBA, Mr. Javdan was associated with the Wall Street law firm of Stroock & Stroock & Lavan, LLP, where he focused on regulatory, transactional and litigation matters for international financial institutions. Mr. Javdan's pro bono work has included serving as General Counsel of four not-for-profit organizations; serving as Special Counsel to the NY State Senate on Holocaust-era issues, and representing the Jewish Community of Austria in negotiations involving Holocaust claims.

Mr. Javdan holds a Bachelor of Arts degree in American Government/Political Science from Columbia College and a J.D. from Fordham Law School.

Deidre A. Lee, Assistant Commissioner for Integrated Technology Services, Federal Acquisition Service, General Services Administration

Ms. Lee is the Assistant Commissioner for Integrated Technology Services, Federal Acquisition Service, General Services Administration. Prior to joining the General Services Administration, Ms. Lee served at the Department of Defense as Director for Defense Procurement and Acquisition Policy (DPAP) from November 2002 to August 2005 and Director of Defense Procurement from July 1998 to July 2000. From March 1993 until July 1998, she served as Associate Administrator for Procurement at the National Aeronautics and Space Administration (NASA). Prior to that, she served as Deputy Associate Administrator for Procurement and Executive Officer to the Deputy Administrator of NASA. From 1984 until 1990, she worked at Johnson Space Center as Chief of Space Shuttle Procurement Division, Chief of Orbiter and STS Integration Procurement Branch, and Chief of Data Systems and Aircraft Operations Branch. Ms. Lee served in various procurement-related positions including base procurement in Okinawa, Japan; systems acquisition at Hanscom Air Force Base, MA; and logistics procurement at Hill Air Force Base, UT.

Ms. Lee holds a Bachelor's in Business Administration from Central State University, Edmond, OK, and a Master's in Public Administration from the University of Oklahoma.

Tom Luedtke, Deputy Chief Acquisition Officer, National Aeronautics and Space Administration (NASA)

Mr. Luedtke, the Deputy Chief Acquisition Officer, heads NASA procurement activities and manages the Agency's procurement functions. Mr. Luedtke was appointed the Associate Administrator for Procurement on June 14, 1999. He served as the Acting Associate Administrator for Procurement from August 1998 until his appointment as Associate Administrator. Prior to that position, Mr. Luedtke was the Deputy Associate Administrator for Procurement. Mr. Luedtke's other positions included Director, Contract Pricing and Finance Division (NASA) and Procuring Contracting Officer for the Industrial Modernization Incentives Program at the Naval Air Systems Command (NAVAIR). He subsequently served as the Director of the Pricing Policy Division at the Army Materiel Command Headquarters. Immediately prior to coming to NASA, he was the Chairman and Army member of the Cost Principles Committee of the Defense Acquisition Regulation Council.

Mr. Luedtke received a B.S. Degree in Political Science and History from the University of Wisconsin – Parkside. He received his Master's in Business and his J.D. from the University of Wisconsin – Madison.

Marcia G. Madsen, Partner, Mayer, Brown, Rowe & Maw LLP

Ms. Madsen is a partner at Mayer, Brown, Rowe & Maw LLP, Washington, D.C. (Chair, Homeland Security Practice Group). Prior to this position, she was with Chevalier, 1996-2001 (Chair, Government Contracts Department). From 1980 until 1996, Ms. Madsen was at Morgan, Lewis, & Bockius, with a focus on Government Contracts and Litigation, advising clients on contract formation, teaming and strategic alliances, contract and subcontract negotiations, performance disputes, audits, terminations, cost accounting and allowability, technical data rights and trade secrets, and fraud/false claims investigations. She litigates bid protests and claims and disputes before the Government Accountability Office (GAO), the Boards of Contract Appeals, the Court of Federal Claims, and various other federal and state courts and has handled numerous Alternate Dispute Resolution (ADR) and mediation proceedings. Ms. Madsen is Chair, Federalist Society Government Contracts Committee; Past Chair ABA Section of Public Contract Law; and Past President Board of Contract Appeals Bar Association.

Ms. Madsen received her J.D. from the American University, Washington College of Law and her LL.M. from Georgetown University Law Center. She holds a B.A. from the University of Utah.

Joshua I. Schwartz, Professor of Law and Co-Director of the Government Procurement Law Program, George Washington University Law School

Professor Schwartz joined the Law School faculty in 1985, after serving for five years in the Office of the Solicitor General in the Department of Justice, where he was responsible for briefing and arguing cases before the Supreme Court. In addition to his law degree, Professor Schwartz holds a Master's degree in City and Regional Planning. He served as a law clerk for Judge Marvin E. Frankel of the U.S. District Court for the Southern District of New York. Thereafter, he served for two years in the Appellate Section of the Environment and Natural Resources Division of the Department of Justice. Professor Schwartz teaches in the fields of property, administrative law,

government contracts, and legislation. His research and writing is primarily in the fields of administrative law and government contracts.

Professor Schwartz received his B.A. from Harvard University and M.R.P. (Master's Regional Planning) and J.D. from Cornell University.

Roger D. Waldron, Director, Acquisition Management Center, General Services Administration (GSA)

Mr. Waldron is the Acting Deputy Chief Acquisition Officer at General Services Administration. He was formally the Director of the Acquisition Management Center, Federal Supply Service, General Services Administration where he develops and implements acquisition policies, procedures and management guidelines for the Federal Supply Services' \$37 billion governmentwide contract vehicles including the Multiple Award Schedule program, the Global Supply program and the Information Technology Governmentwide Acquisition Contracts (GWACs). He joined GSA in 1987 as Assistant Regional Counsel, in GSA's Boston, Massachusetts office. From 1988 to 1996, Mr. Waldron served in GSA's Washington, D.C. Central Office as counsel to the Federal Supply Service, the Information Resources Management Service and the Federal Acquisition Center (FEDCAC). From 1996 to 2001, he was the Senior Assistant General Counsel to the Federal Technology Service Office of Information Technology Acquisition Center. Mr. Waldron has served as lead counsel in major protests before the Government Accountability Office (GAO) and the General Services Board of Contract Appeals.

Mr. Waldron is a 1982 cum laude and Honors graduate of Bowdoin College with a B.A. in History and Government and received his J.D. in 1986 from the University of Richmond's T.C. Williams School of Law.